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# Quality Assurance as a Tool for Development of Higher Education Institutions

*Dr. Ken Walsh, Dean, SDSU-Georgia*





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# Quality Assurance

- Process of preventing mistakes or defects
- Providing confidence that quality requirements will be fulfilled
- Documentation of quality efforts
- Paperwork needed for accreditation





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# Function of Accreditation

- Validation
- Peer Review
- Relevance of Preparation
- Continued Operation





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# Changing Views on Accreditation

Standards produced for what \_\_\_\_\_ need to learn



Pedagogy designed for majors in \_\_\_\_\_ with those things

*Adherence to  
Standards*



QA function compiles documentation  
that students were taught those things

Evaluators check to make sure that at \_\_\_\_ \_\_\_\_ Uni, they  
teach \_\_\_\_\_ those things



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*Think about the last class you taught...*

1. Can you list what you covered?
2. Can you list *what the students learned*?

Why is question 1 easier to answer than question 2?



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# A truism you must accept

- Even if you don't want to:
- Only a SMALL fraction of people successfully learn from lecture, and
- WE ARE THOSE PEOPLE!!!!!!
- So if you hear yourself saying “but I learned just fine from lectures”...
- *that's totally meaningless data*



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# Changing Views on Accreditation

Pedagogy designed for majors in \_\_\_\_\_ with those things  
students need to learn

Faculty seek ways to  
improve pedagogy

Faculty review results

*Continuous  
Improvement*

QA function develops  
ways to measure what  
students learn

Faculty deliver pedagogy

QA function measures  
what students learn





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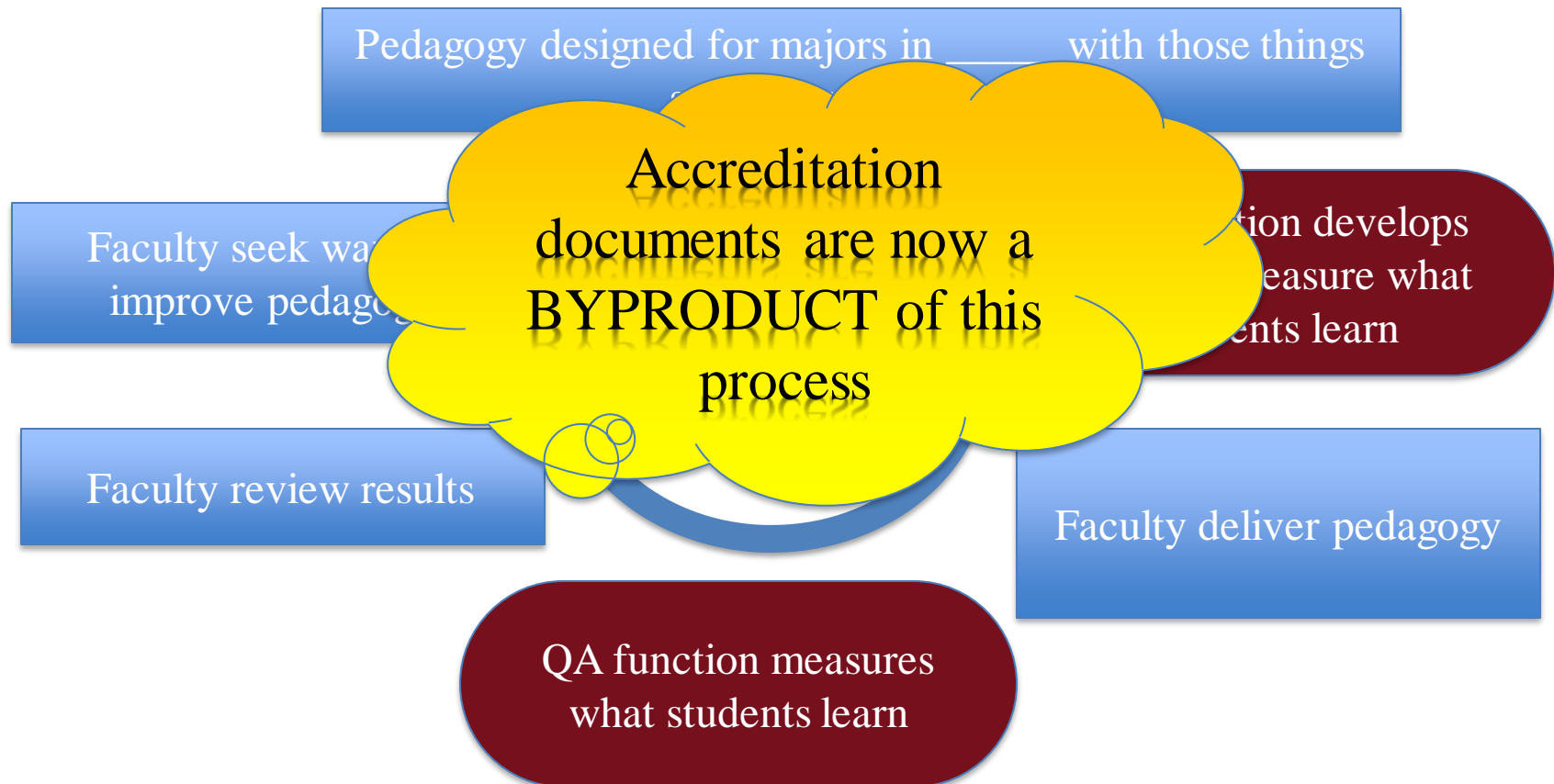
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# Changing Views on Accreditation







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# No Interest in Counting?

- Admissions
  - Equipment
  - Funding
  - Faculty Qualifications
  - Library Resources
  - Facilities
  - Administrative Support
  - Adherence to Policy
- ⋮



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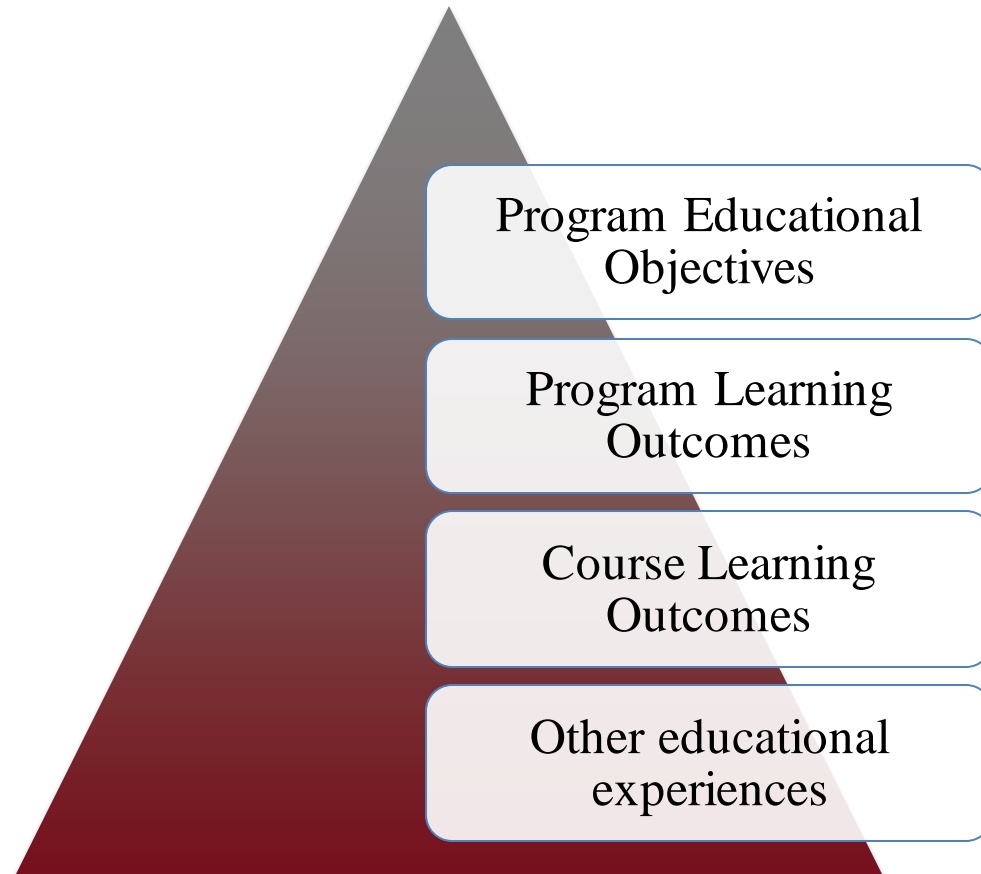
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# Outcomes





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# Defining Terms

Program Educational Objectives	Program Learning Outcomes	Course Learning Outcomes
Broad statements of capabilities, targeting career development, <i>a few years after graduation</i>	More narrow statements of what students should know <i>and be able to do</i> by the time of graduation	Even more narrow statements of what students should know <i>and be able to do</i> by the end of a course.



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# Implications

## Measurement

A few years after  
graduation

End of schooling

During/end of course

Usually at end of  
schooling

## Where do they come from?

Accreditation Body

Faculty

Relations to Employers

Faculty

Relations to Employers

Faculty

Faculty

Program Educational  
Objectives

Program Learning  
Outcomes

Course Learning  
Outcomes

Other educational  
experiences



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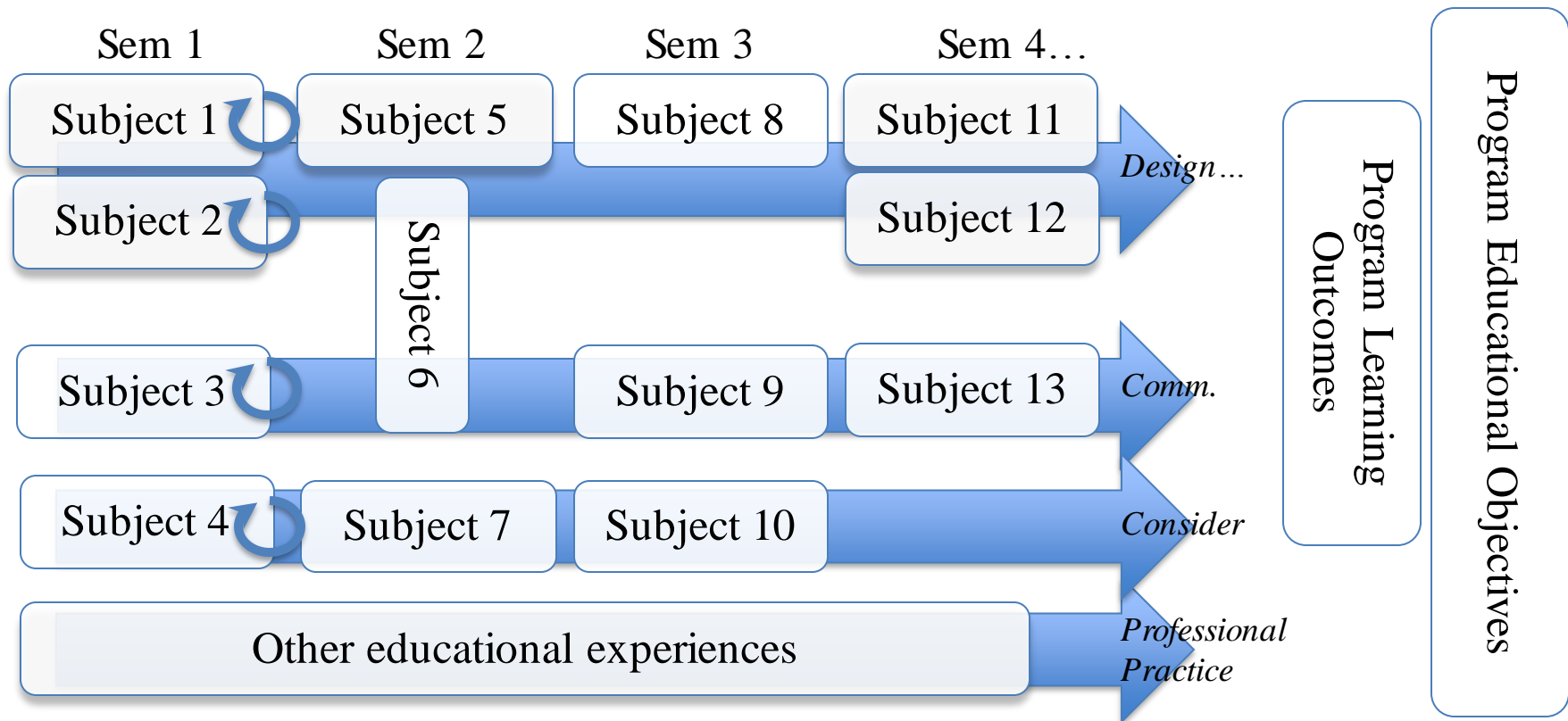
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# Mapping





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# Strategies for Assessment

- Observation of student work product
- Survey of students' or employers' opinion of student ability
- Evaluation of a Capstone experience
- Direct Assessment
- Indirect Assessment
- Summative Assessment



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# Course Learning Outcomes

- Required as a part of the syllabus
- Number not mandated, but 5-10, outlined with the major course themes, is typical and usually sufficient





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# Characteristics

- Succinctly describe student capacities at the end
- **Observable and measurable** manifestations of knowledge, skills, and attitudes
- Attained as a result of the learning process in *this* class

ACTION VERB     *Noun Phrase*



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# Examples

- Classify vertebrate specimens
- Employ metaphors in rhetorical arguments
- Understand Kirchhoff's Current Law
- Explain atmospheric convection
- Predict returns on invested capital



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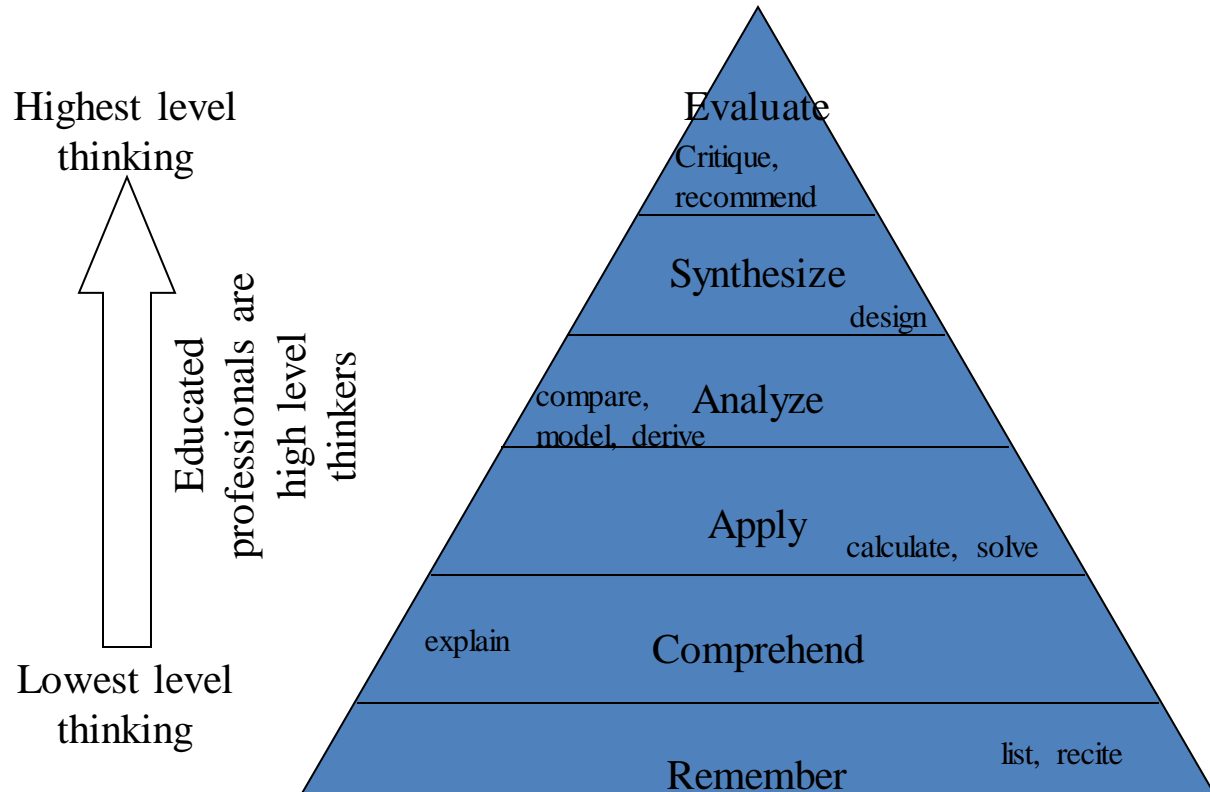
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# Bloom's Taxonomy of Educational Objectives



after Anderson et al (2001)



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# Measurable and Observable

## Syllabus Excerpts

### Broad Statements of Abstract Intent

Students should have a thorough understanding of the statistical margin of error.

We will explore the influence of traditional, modern, and post-modern perspectives on the role of religion in contemporary American spiritual life.

Discussion of political issues will encourage open exchanges and tolerance of other views.

### Possible Learning Outcome Statements

You should be able to **describe** and **explain** how the margin of error changes when standard deviation, population size, or confidence interval are altered.

We will learn to **compare and contrast** the influence of traditional, modern, and post-modern perspectives on the role of religion in contemporary American spiritual life.

During discussions about politics, students will be able to listen to other speakers well enough to:  
**verbally summarize** the other speakers' views,  
**seek clarification** from the original speaker,  
**incorporate clarifications** in a revised summary.



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# Why outcomes, and why quality culture?

- Research shows student achievement improves when expectations are clear and communicated
- CI enables faculty to achieve better outcomes with same effort
- Fact-based conversations with students and employers
- *Accreditation documents largely become a by-product of assessing and process improvement*



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# How does change happen?

- Change agents
  - Role of accreditors
  - Role of administration
- Importance of patience
- Personal experience





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